

TRAINING AND DOCTRINE COMMAND PROGRAM INTEGRATION OFFICE—BATTLE COMMAND (TPIO/BC)

Battle command is the application of leadership as an element of combat power. (FM 3.0)

TPIO/BC directs and synchronizes long-range planning and execution of all CAC programs related to the transformation of the Army's battle command capabilities; this covers current and future forces. TPIO-BC:

- Develops, integrates and experiments with battle command. This involves formulating new battle command concepts and determining technologies for insertion.
- Transforms the Army's battle command capabilities by managing user requirements, identifying and developing "Good Enough" battle command systems and ensuring compatibility with other services.
- Identifies Future Force battle command requirements and uses wartime lessons learned and user feedback to define and refine future operational battle command system requirements, ensuring interoperability with joint, allied, and coalition forces' systems.
- Integrates Army Airspace Command and Control capabilities development with other TRADOC schools and services
- Coordinates and supports Army and joint battle command concepts.

CENTER FOR ARMY LESSONS LEARNED (CALL)

CALL collects, analyzes, disseminates, integrates, and archives Army and joint, interagency, and multinational observations, insights, lessons and tactics, techniques, and procedures to support full-spectrum military operations. It focuses on units in combat, undergoing transformation, and rotating through the combat training centers. CALL uses collection and analysis teams, embedded and other liaison officers to collect information then analyzes it and provides the Army with interim solutions while also providing the observations to joint, interagency, and multinational forces. CALL also provides individual and collective training lessons learned to the CADD and publishes a wide range of warrior-focused handbooks, bulletins, newsletters, and special studies. It maintains unclassified and classified Web sites to provide ready access to this information.

OTHER CAC ORGANIZATIONS:

- **U.S. Army Information Operations (IO) Proponent** integrates IO across the Army, manages the IO Officer qualification course and serves as proponent for electronic warfare.
- **Current Force Integration Directorate** leads the Army's Modular Force conversion across TRADOC ensuring successful institutionalization of the Army's Modular Force.
- **Battle Command Knowledge System** enhances learning, development of situational understanding and intuitive decision making through its web-based knowledge system.
- **Combat Studies Institute** provides historical research, military history instruction, staff rides, operations monographs, archives frontier Army and Ft. Leavenworth artifacts, and chronicles the history of CAC.
- **Military Review** provides a forum for the open exchange of ideas on military affairs focusing on research and analysis of the concepts, doctrine and principles of warfighting.

AN ENGINE OF CHANGE

CAC is a catalyst, an engine of change incorporating lessons learned into the processes of Army Doctrine development, which in turn shapes leader development, collective training and the development of battle command technologies. The CAC System relies on synergy and a strong inter-connection among its subordinates and core mission areas; it focuses on collective, collaborative and complementary development and effects solutions. These ensure our Army stays relevant and ready with sufficient flexibility to rapidly deploy forces for multiple, simultaneous operations.

Capturing and Applying Lessons Learned



United States Army Combined Arms Center



Fort Leavenworth, Kansas



Gateway to the Army's Future

www.leavenworth.army.mil

THE COMBINED ARMS CENTER (CAC) functions as a catalyst, an engine of change supporting relevant and ready land formations with a campaign capability. CAC provides leadership and command supervision for seven core functions: Leader Development, Functional and Collective Training, Training Support, Army Doctrine, Battle Command, and Lessons Learned. These components operate in concert to ensure the Army's capabilities are integrated within a joint, inter-agency and multinational context.

THE COMMAND AND GENERAL STAFF COLLEGE (CGSC) educates and develops leaders for full spectrum, joint, interagency, and multinational operations; acts as lead agent for the Army's leader development program; and advances the art and science of the profession of arms in support of Army operational requirements. It provides Army Leader Development and Education, Professional Military Education, and it supports these through the Center for Army Leadership.

- **The Command and General Staff Officer Course** develops officers to lead fighting units at the tactical and operational levels of war; to function as staff officers and commanders of combined arms formations.
- **Non-Resident Studies** administers a distance learning program through the Total Army School System, correspondence, and web-based education; enhances the Army's readiness and guarantees Soldiers of all components are trained to a single standard.
- **The School of Command Preparation** conducts courses for brigade and battalion-level command select officers, Command Sergeants Major select, and spouses to build effective Command Teams.
- **The School of Advanced Military Studies** provides graduate-level education in military art and science to develop commanders and general staff officers; includes the Advanced Military Studies Program and the Advanced Operational Art Studies Fellowship.
- **The Army Management Staff College** at Fort Belvoir, Virginia, educates and prepares Army civilian and military leaders to assume leadership and management responsibilities.
- **The Center for Army Leadership** is the Army's executive agent for leader development, leadership instruction, leadership doctrine, and Professional Military Educational systems.

Today's military faces new realities.

Combat • Asymmetric threats • High-end threats



Supporting an Army and nation at war while developing the future force

MISSION

The Combined Arms Center provides leadership and supervision for leader development and professional military and civilian education; institutional and collective training; functional training; training support; battle command; doctrine; lessons learned and specified areas the Commanding General, U.S. Army Training and Doctrine Command (TRADOC) designates in order to serve as a catalyst for change and to support developing relevant and ready expeditionary land formations with campaign qualities in support of the joint force commander.

COMBINED ARMS CENTER-TRAINING (CAC-T)

CAC-T manages the identification, development, and resourcing of Army collective training requirements and the efforts to develop programs to train units and leaders to conduct the full range of military operations in the contemporary operational environment. It facilitates validation, administration, and integration of the Combat Training Center Program budget and vision and integrates training and resourcing issues across all Combat Training Centers. **CAC-T:**

- Oversees the Battle Command Training Program and provides command and control training to Army corps, divisions, brigades and installation staffs.
- Coordinates with the TRADOC Deputy Chief of Staff for Intelligence for the application of the Opposition Forces program and implementation of the Contemporary Operating Environment across all collective training venues.
- Manages development of and integrates the Army's constructive and virtual training environments.
- Conducts U.S. Army and joint air-ground education and training at the 505th Command and Control Wing (Hurlburt Field), Joint Air-Ground Operations Group (Nellis AFB), and worldwide operational commands.
- Manages, integrates, and develops Army combined arms training and programs in support of unit operational readiness in a joint, interagency, and multinational environment.

COMBINED ARMS DOCTRINE DIRECTORATE (CADD)

Doctrine is the concise expression of how Army forces contribute to unified action in campaigns, major operations, battles, and engagements. (FM 3.0)

CAC is the proponent organization for all Army doctrine. CADD performs duties related to doctrine proponentcy and doctrine integration. It researches, writes, coordinates, and produces Army doctrine for echelons above brigade and ensures consistency of terms, presentation, and tactics, techniques, and procedures of Army doctrine for all echelons. CADD also integrates doctrine and participates in joint and multinational doctrine development. The directorate provides doctrinal experts to support Army transformation, the Combat Training Centers, and other organizations.